

December 27, 1961

To All Employees:

As we approach both the end of 1961 and the end of the first, most formal stage of Project Recoup, it is very encouraging to note the successful implementation of Project Cro/Bar's findings by the Voltage Regulator Products Section. This is certainly good news for all the people in our department.

The success of Project Cro/Bar is a strong indication of the ability of our people to translate ideas into results -- an ability which must be brought to bear on power transformers if we are to gain the benefits which Project Recoup has identified.

The new ML-32 voltage regulators now in production in Building 4 testify to the outstanding rewards that are possible through diligent and unrelenting product re-evaluation. With performance levels and functional qualities equal to or exceeding previous models, the new ML-32s should contribute substantially toward maintaining the department's objective of product leadership.

A difficult goal was established for the Project Cro/Bar team. The problems and the obstacles were many. This team's accomplishments merit the congratulations of everyone in the Power Transformer Department.

Uncovered were many design and product methods which had perpetuated and compounded costly methods for many years. Inefficient methods had often been employed to compensate for other non-functional techniques or parts which, in themselves, had lost their value or function with the passage of time.

In the design and manufacture of the Cro/Bar ML-32s, the Voltage Regulator Products Section can justifiably be proud of its strict adherence to high-quality standards. The product is truly a leader, and the section can also be proud of its increased business strength gained through this project.

Once only a challenge to stimulate the minds of men, Cro/Bar is now in production.



A. E. Schubert
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