Oct. 4 1976

To My Friends, Assembled at the 1976 SJVE Conference;

As I write this congratulations on my Japanese made typewriter, while having coffee in my Japanese made cup, while listening to my Japanese made radio, in a room beautifully decorated with Japanese Art, I appreciate the better quality of life in this world, brought forth by the effectiveness, diligence and resourcefulness of our Japanese people. I congratulate you at the top of the nations in the world in knowing the effectiveness of the Value Engineering and Analysis problem setting and problem solving techniques in bringing better performance, better quality, and better costs, from each unit of mental work, physical work, and material resources.

During this next year you will all see this effective thinking system more and more used, not only to achieve cost objectives, but also to achieve greater performance objectives, in less time, by using the human mind more efficiently.

I wish you great success,

Lawrence D. (Larry) Miles